



Budget Development Timeline

Nov-Jan

Prepare and Review Budget Requests from Departments

Briefings with
Council Finance
Committee
members to
receive feedback
on Budget
Document

February

February 27

Midyear Budget Update

Fiscal Years
2023-25 Council
Strategic
Priorities and
Work Plan
Update

March

Continuation of budget preparation

April

April 9

CIP Study Session

April 23

FY 2024-25
Federal Annual
Action Plan
(CDBG/HOME)
Public Hearing

May

Continuation of budget preparation

June

June 11

Budget Public Hearing

FY 23-25 Strategic Priorities and Work Plan Update

June 25

CIP Adoption

Prop 218 & Budget Public Hearings and Adoption



History of Sound Fiscal Practices

- Balance ongoing expenditures with ongoing revenues
- One-time revenues not used for ongoing expenditures
- Adopt structurally balanced annual budgets
- Prioritize paying down long-term liabilities
- Maintain adequate reserves
- Staff with solid financial experience
- AAA credit rating



Economic Outlook

Continued economic uncertainty

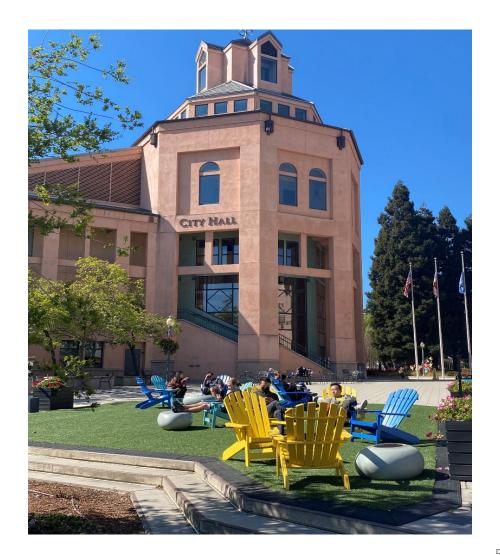
- Persistent inflation
- Rising costs
- Elevated interest rates
- Corporate layoffs
- State Budget deficit (\$45 billion)
- Single family home sales declined
- Record-level commercial vacancy rates
- Conflicts abroad
- Upcoming federal election





Revenue Impacts

- Stable revenues but less growth
- UUT and property tax increasing at slower pace
- Decreasing business license tax
- Stagnant sales tax and TOT revenues





Building the Mountain View of Tomorrow

Revenue Measure – November 2024

Need for Additional Funding:

- New public safety building
- Modernize two fire stations
- Improve pedestrian and cyclist safety
- Traffic and railroad safety
- Carbon neutrality by 2045
- Mitigate sea level rise risks
- Fund affordable housing projects
- New parks and open spaces









All Require Significant Financial Investments



Recommended Budget

- Structurally balanced
- Limited number of new, ongoing positions
- Performance Measures Overhaul
- Focus on:
 - Downtown / Economic Vitality
 - Long-term service delivery
 - Continuous organizational improvements
 - Council strategic priorities
 - Innovative programs important to community





Key Downtown Initiatives

- \$300k Branding and storytelling
- \$250k Planning and zoning code changes
- \$100k Economic Vitality Strategy implementation
- \$75k Retail consultant for vacant spaces
- \$20k Storefront window design

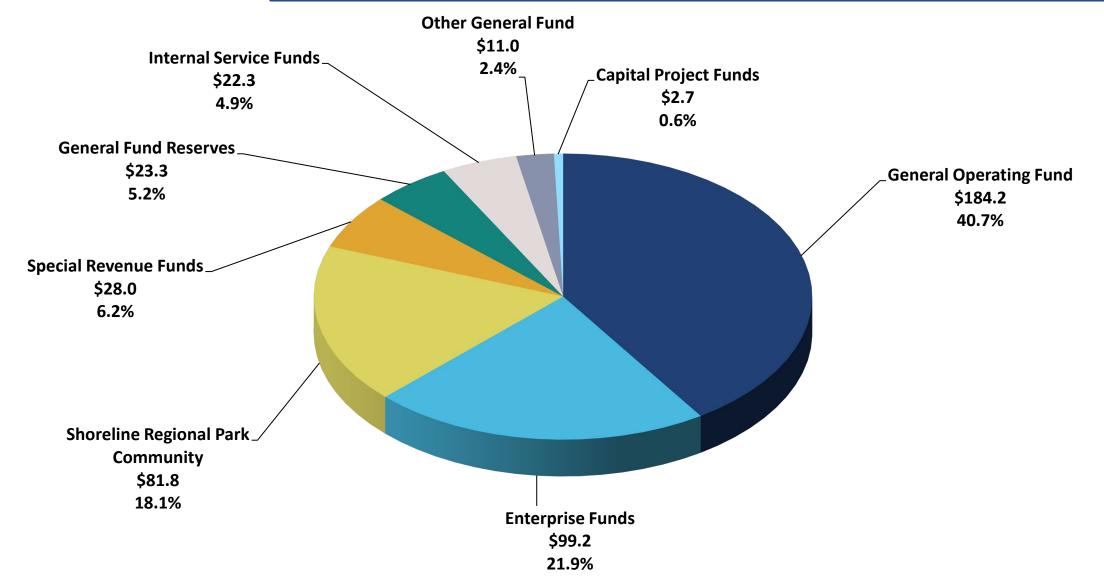




BUDGET OVERVIEW

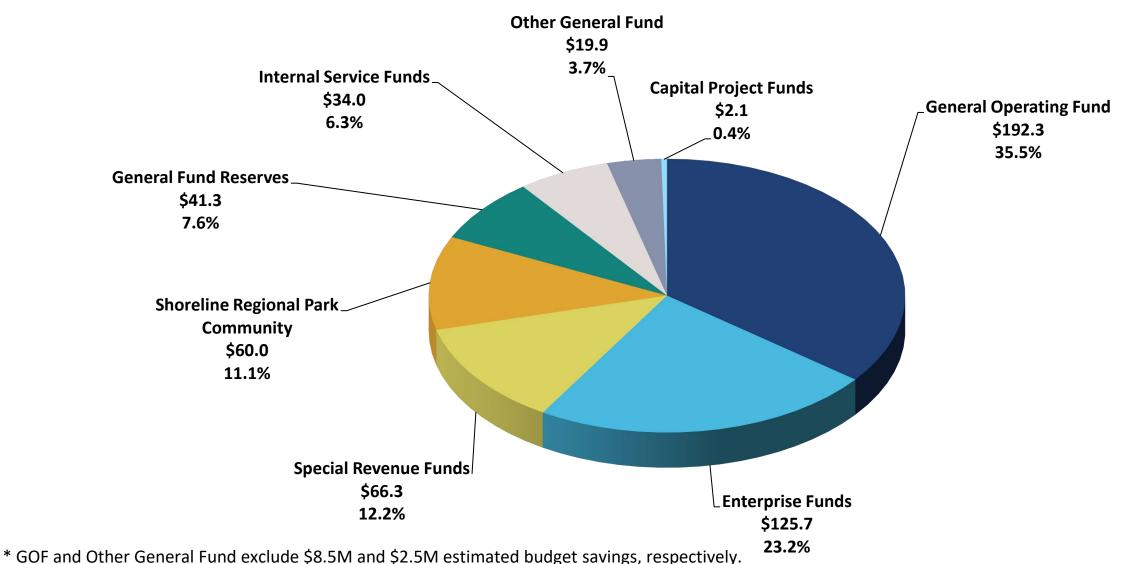


FY 2024-25 Recommended Revenues – All Funds \$452.5M (dollars in millions)





FY 2024-25 Recommended Expenditures – All Funds \$541.6M (dollars in millions)

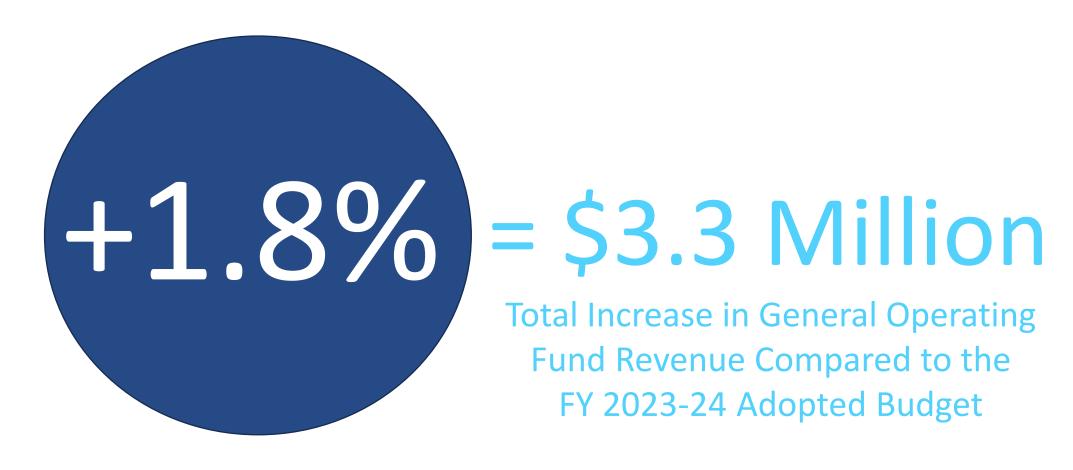


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Limited Growth in FY 2024-25





Revenue Projections

Economically Sensitive

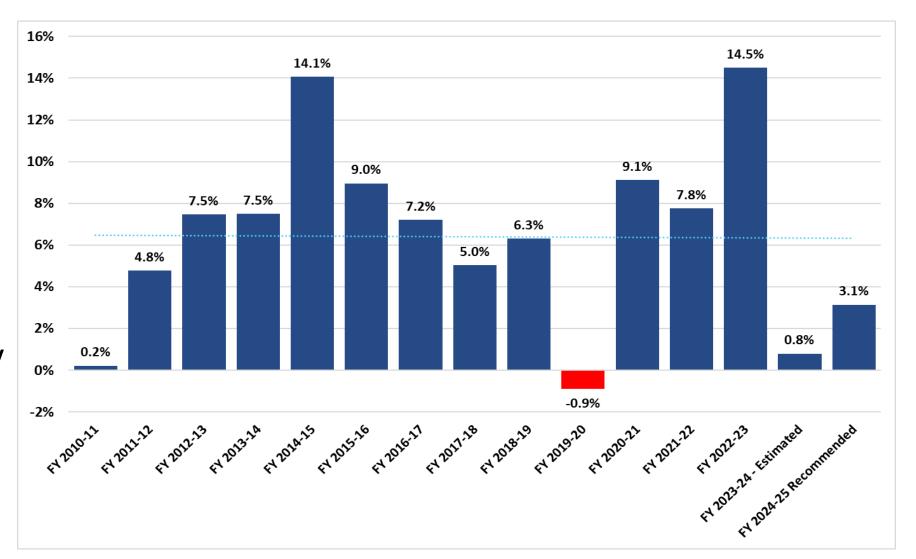
Revenue Sources		nge from Adopted		Change from FY 2023-24 Estimated			
		ount		An	nount		
Revenue Source	(mi	llions)	Change (%)	(mi	llions)	Change (%)	
Property Tax	\$	3.5	5.0%	\$	3.5	5.1%	
Utility Users' Tax	\$	0.6	6.6%	\$	0.5	5.5%	
Business License Tax	\$	0.1	1.4%	\$	(0.3)	-6.0%	
Transient Occupancy Tax	\$	0.1	0.7%	\$	(0.1)	-0.6%	
Property Transfer Tax	\$	-	0%	\$	0.2	4.2%	
Sales Tax	\$	(0.7)	-2.6%	\$	-	0.0%	
All General Operating Fund Revenues	\$	3.3	1.8%	\$	2.3	1.3%	



Revenue Projections

Growth of Major General Operating Fund Revenues:

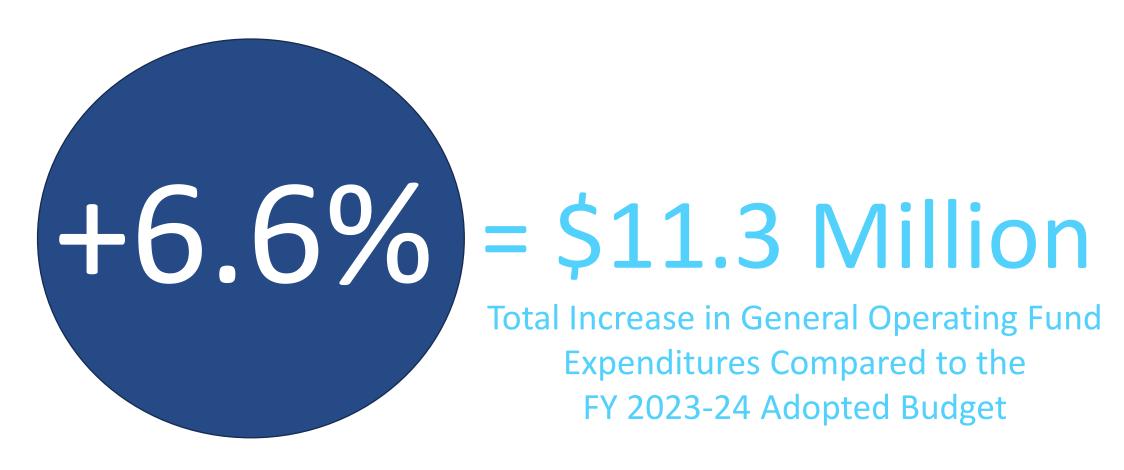
- Property Tax
- Sales Tax
- Utility Users' Tax
- Transient Occupancy
 Tax
- Business License Tax





Expenditure Projections

Expenditure Growth in FY 2024-25



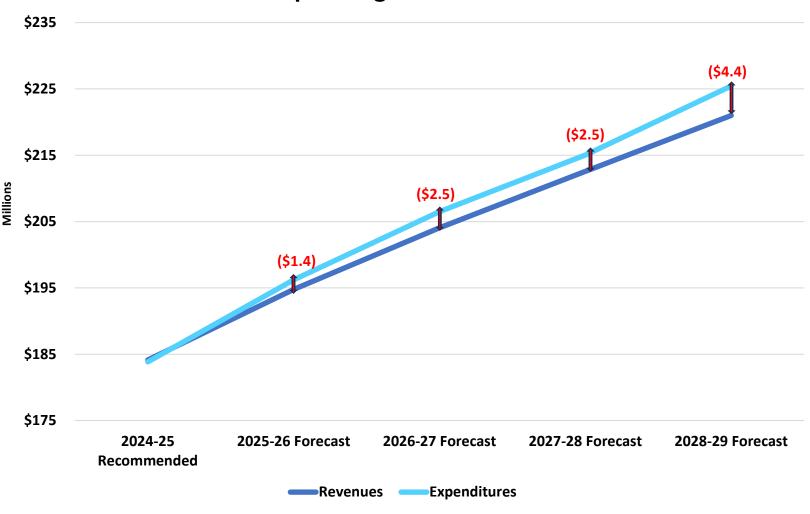


General Operating Fund Forecast (dollars in thousands)

		2023-24	2	2023-24		20	024-25		2025-26		2026-27	2027-28		2028-29
		Adopted	Es	timated	Re	ecor	nmended	F	orecast	F	orecast	Forecast	F	orecast
Revenues	\$	180,846	\$	181,813	\$		184,144	\$	194,783	\$	204,048	\$ 212,577	\$	220,988
Expenditures		(172,530)		(170,527)			(183,833)		(196,220)		(206,499)	(215,037)		(225,428)
Operating Balance		8,316		11,286			311		(1,437)		(2,451)	(2,460)		(4,440)
Transfer to GF Reserve		(3,000)		(3,000)			-		-		-	-		-
Transfer to Other Reserve	5	-		(6,000)			-		-		-	-		-
Ending Balance	\$	5,316	\$	2,286	\$	•	311	\$	(1,437)	\$	(2,451)	\$ (2,460)	\$	(4,440)

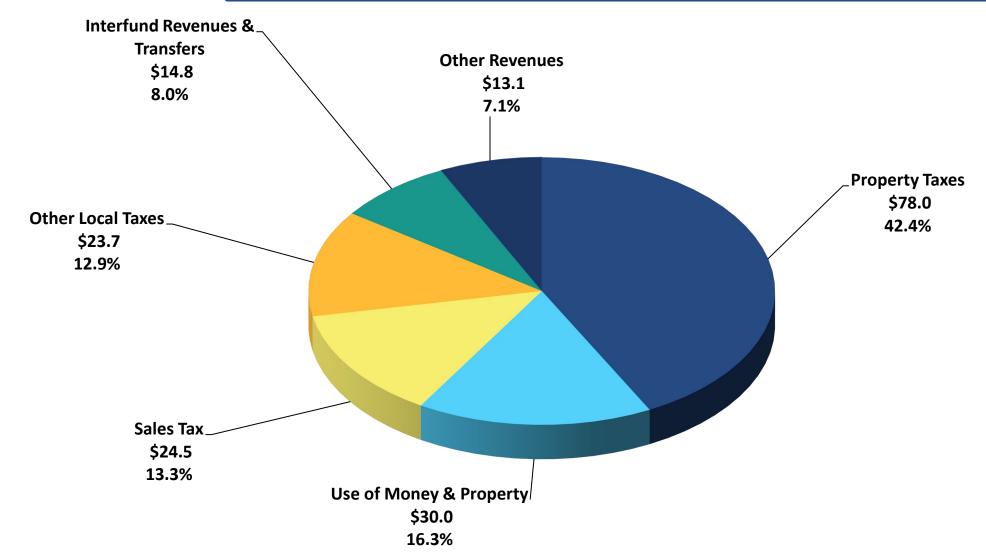


General Operating Fund 5-Year Outlook



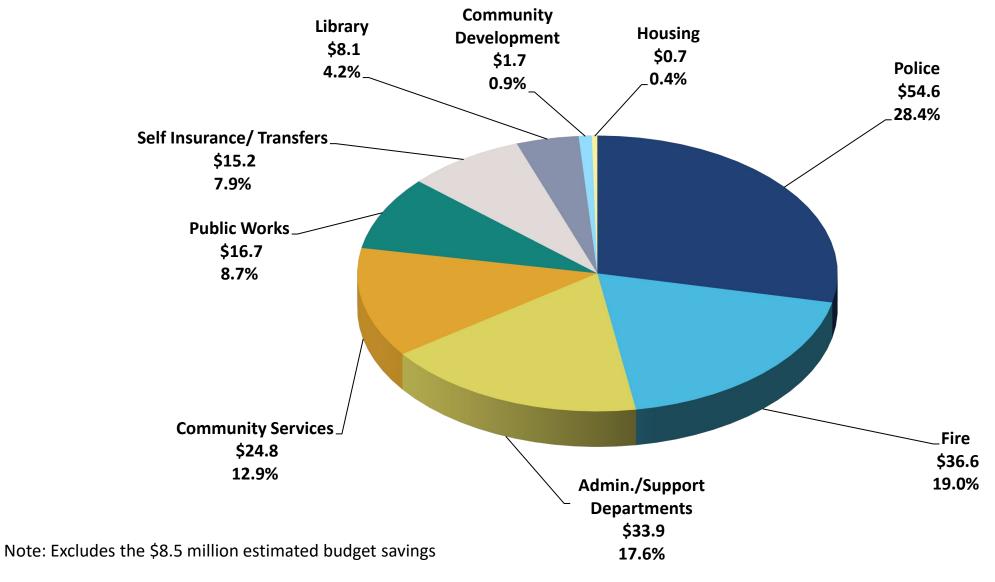


FY 2024-25 General Operating Fund Revenues \$184.1M (dollars in millions)





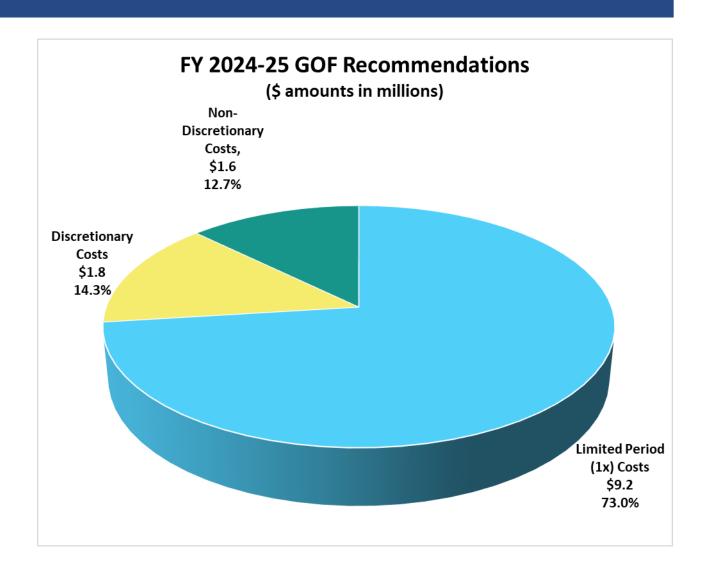
FY 2024-25 General Operating Fund Expenditures \$192.3M (dollars in millions)





FY 2024-25 GOF Recommendations Summary

- Total Limited-Period (1x) Costs:
 \$9.2 million
- Total Discretionary Costs:
 \$1.8 million
- Total Non-Discretionary Costs:
 \$1.6 million





Other Major Funds

	Development Services Fund	Shoreline Regional Park Community Fund	Shoreline Golf Links & Michaels at Shoreline Restaurant Fund	Housing Fund
Operating Revenue	\$11.0 M	\$81.8 M	\$4.7 M	\$3.4 M
Operating Expenditures	\$17.5 M	\$42.5 M	\$4.5 M	\$37.6 M



FY 2024-25 Capital Projects Summary (dollars in thousands)

 Total Non-Discretionary Projects (27) 	7,182
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•	Total Discretionary	Projects (11)	8,480
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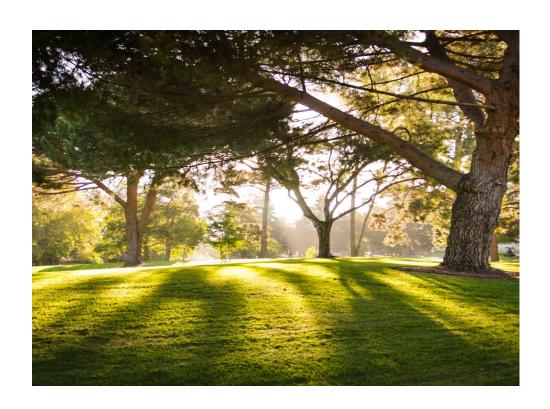
•	Total Amendments to	Existing Projects ((32)	<u>39,942</u>
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• Total CIP \$65,604



FY 2024-25 Budgeted Reserve Contributions

- \$5.0 million Capital Improvement Reserve
- \$2.5 million General Fund Reserve
- \$2.0 million Development Services Fund
- \$1.2 million Compensated Absences Reserve
- \$1.2 million Excess ERAF Clawback
- \$1.0 million Parental Leave Reserve
- \$1.0 million General Liability Fund





Recommended Utility Rates

Water

- 6% overall revenue increase
- Average single family increase: \$5.92/mo.

Wastewater

- 3% overall revenue increase
- Average single family increase: \$1.50/mo.

Solid Waste Management

- 6% overall operating increase
- Average single family increase: \$4.45/mo.

Sample Single Family Monthly Bill	FY 2023-24	FY 2024-25	\$ Change	% Change
Water (7 units)	\$72.69	\$78.61	\$5.92	8.1%
Sewer	53.10	54.60	1.50	2.8%
Trash (1 32-gal. cart)	42.10	46.55	4.45	10.6%
Total Monthly Bill	\$167.89	\$179.76	\$11.87	7.1%

Water bill assistance information can be found on the City's Utility Billing webpage





Adoption of:

Recommended Budget and CIP

Utility Rates and various fees

Gann Appropriations Limit



Recommendations

- 1. Convene a public hearing, accept public comment, and provide input to staff on the Fiscal Year 2024-25 Recommended Budget (Attachment 1).
- 2. Receive and file the Fiscal Years 2023-25 Council Work Plan: 12-Month Project Update (Attachment 2).